

October 22, 2008

To All Councillors  
Halifax Regional Municipality  
P. O. Box 1749  
Halifax, NS B3J 3A5

Dear Councillor:

**Re: Congratulations**

I am writing to formally congratulate you on your re-election to Council.

During the next four years you will face challenges. You begin your new term at a time when Canada is facing a possible recession, which no doubt, will have an impact on us here in Halifax. There are also many contentious issues facing the incoming Council, including transit, HRMbyDesign, the city Charter and tax reform, not to mention the ever present pressure to maintain balanced budgets and stick to the Multi-Year Financial Strategy.

As Councillor, the business community looks to you to do what you can to lead us into the future. We must all work together and remain diligent during the next four years to ensure we are doing all we can to maintain the health of our community.

Once again, congratulations on your hard earned win. We look forward to working with you.

Sincerely,

Valerie A. Payn  
President